

MEMORANDUM OF UNDERSTANDING

BETWEEN:

HER MAJESTY THE QUEEN, IN RIGHT OF THE PROVINCE OF ALBERTA, as represented by the Government of Alberta, hereinafter the "Province"

- and -

CITY OF CALGARY, a Municipal Corporation in the Province of Alberta, hereinafter "Calgary"

- and -

CITY OF EDMONTON, a Municipal Corporation in the Province of Alberta hereinafter "Edmonton"

WHEREAS Calgary and Edmonton share a vision with the Province of a prosperous Alberta which includes economically vibrant and sustainable big cities;

AND WHEREAS Calgary and Edmonton are the two largest cities in the province, led by municipal governments with administrative capabilities that support high levels of autonomy;

AND WHEREAS Calgary and Edmonton are major contributors and centres for economic growth and development;

AND WHEREAS the legislation that applies to Calgary and Edmonton should reflect a robust, sustainable and flexible framework to meet the needs of the two cities;

AND WHEREAS a new dynamic framework to capture the challenges and enhance the clarity in service delivery may be required to reflect the evolution of certain roles and responsibilities between the Province and each of Calgary and Edmonton;

AND WHEREAS it is in the mutual interests of the parties to enhance the clarity and effectiveness in service delivery;

NOW THEREFORE the parties agree to a process of good faith negotiations and a commitment to explore options for a legislative framework for Calgary and Edmonton that recognizes the evolving needs of each city's individual relationship with the Province, based on the following principles:

1. The relationship between the parties is one of mutual recognition of capable governance within their respective jurisdictions.
2. The work undertaken between the parties will be characterized by consultation, collaboration, accountability and mutual respect.
3. The relationship will recognize that policy decisions made by the three parties can have a range of impacts on each other and that, through early collaboration and consultation the parties will seek to take advantage of opportunities for mutual benefit and review impacts that may arise.

Based on these principles, the solution will:

- a) create the conditions to allow Calgary and Edmonton to sustain increasing demands for the urban services and infrastructure determined by their respective elected Council to be necessary and appropriate to fulfill its mandate;
- b) ensure any appropriate revised division of legislative or operating responsibilities between the parties will align with the challenges and needs of each government; and
- c) be in a form appropriate for enactment by 2013.

Agreed-upon work plan:

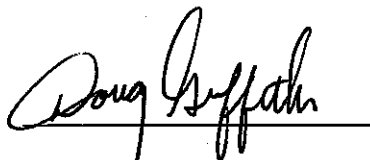
- June to September 2012 Define the interests, issues, options and solutions
- October 2012 to February 2013 Develop the solution
- Spring 2013 Present for consideration by the Legislature

IN WITNESS WHEREOF this Memorandum of Understanding has been duly executed by the parties on the 18 day of June, 2012.

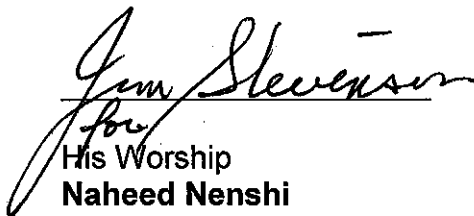
HER MAJESTY THE
QUEEN IN RIGHT
OF ALBERTA, as
represented by the
Minister of Municipal
Affairs

CITY OF CALGARY

CITY OF EDMONTON



Honourable
Doug Griffiths
Minister of Municipal
Affairs



for
His Worship
Naheed Nenshi
Mayor of *Calgary*



His Worship
Stephen Mandel
Mayor of *Edmonton*